#### MUIR BEACH COMMUNITY SERVICES DISTRICT

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# Draft - Budget

# **Fiscal Year 2017/2018**

Please Note: Included in this packet are two versions of the same budget.

- 1) First version using previous budget format and allocations based on Fire 15%, Recreation 15%, Roads 30% and Water 40%
- 2) Second being a different approach to budget analysis using budgeting by department with allocations based on Fire 10%, Recreation 10%, Water 40% and Roads 0%. A spreadsheet with similar presentation to the first version would be built if the Board adopts the approach.

A full review of both approaches will be discussed at the April 5, 2017 Muir Beach CSD Board Meeting.

The complete Fire Department variable estimated expenses are not included in this first draft but the Fire Chief will have them available for the May 3, 2017 Board Meeting Draft-Budget review.

Capital Improvement Project costs will continue to be added to the Capital Improvement Worksheet for FY17/18 as projects are prioritized and estimates are received for specific projects.

	General - Revenue and Expenses Apportioned To All Departments				
		July2016-Feb017			
Gen Revenue	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget	
	Property Taxes (Unassigned)	97,300	61,802	102,300	
	Excess ERAF (Unassigned)	60,500	33,848	60,000	
	Interest Income (Unassigned)	1,400	635	800	
	Other Income (Unassigned)	i.m.	728		
	Gen Revenue Total:	159,200	97,013	163,000	
Gen Expense	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget	
	Audit	70,000	37,056	14,000	
	Bank & Credit Card Fees	210	110	3,700	
	Bookkeeping	21,000	11,008	25,000	
	Dues & Memberships	1,200	-	400	
	Health Insurance (DM)	6,000	4,483	11,000	
	Insurance (Umbrella)	6,600	(3,863)	7,000	
	Legal Fees 4,000		3,636	2,000	
	Office & Postage	fice & Postage 4,100		2,000	
	Other Operating (incl Minutes)	2,500	3,090	3,000	
	Insurance (worker's comp)	48,230	~	1500	
	Payroll (Compromise)	22,965	•	6,000	
	Payroll (DM) - Total	71,195	52,036	72,000	
	Payroll Employer Taxes (DM)	5,750	3,216	6,000	
	Payroll Service	3,100	2,211	3,100	
	Permits & Fees	2,150	1,356	4,000	
	Repairs & Maint (non-water)	16,000		16,000	
	Chipper Tree Program	400		400	
	Supplies (non-water)	275	4,850	4,000	
	Telephone	1,200	-	1300	
	Website	1,200		1,200	
	Gen Exp Total:	199,280	121,514	191,100	
General	Balance (Prior to Dept Allocations) :	(40,080)	(24,501)	(28,100)	

**General Notes:** 

1.) Apportionment: General Expenses are assigned to each department with the following percentages: Fire = 15%, Rec = 15%, Roads = 30%, and Water = 40%.

	Fire	Department		
			July2016-Feb2017	
Fire Revenue	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget
	Special Parcel Tax for Fire	33,400		33,400
	Donations for Fire		=	
	Grants for Fire (Misc)	15,000	15,000	
	Grants for Fire (West Marin)	16,800	-	8,400
	Workers Comp Reimbursement	7,000	-	
	Fire Revenue incl Cap Imp Rev:	72,200	-	
	Deduct Cap Imp Revenue:	(15,000)	*	
	Fire Operations Revenue:	57,200	~	41,800
Fire Expense	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget
	General Expenses (15% Share):	1. 1.	20 H3 0 10 10 18 18 18 18 18 18 18 18 18 18 18 18 18	
	Audit	10,500	5,558	
	Bank & Credit Card Fees	32	17	
	Bookkeeping	3,150	1,651	
	Dues & Memberships	180	-	
	Health Insurance (DM)	900	672	
	Insurance (Umbrella)	990	(579)	
	Legal Fees	600	545	
	Office & Postage	615	349	
	Other Operating (incl Minutes)	375	464	
	Payroll (DM)	10,679	7,805	
	Payroll Employer Taxes (DM)	863	482	
	Payroll Service	465	332	
	Permits & Fees	323	203	
	Supplies	41	728	
	Website	180	-	
	Gen Exp (15% Share) Sub-Total:	29,892	18,227	28,665
	Dedicated Expenses:			
	Emergency Preparedness	2,000	440	
	Fire Dept: Membership Dues	150	-	
	Fire Equip: Station Wear	1,250	-	
	Fire Equip: Tools/Testing	200	409	
	Fire Equip: Expendibles	550	-	
	Fire Equip: Turnouts	5,000	-	
	Fire Training: EMT Re-cert	52	400	
	Fire Training: First Responder Cert	1,540	-	
	Fire Training: Office Supplies/Misc	1,000	5.	
	Fire Training: Specialists/Speakers	1,000	<u> </u>	
	Fire Truck Maintenance/Repairs	12,000	214	
	Insurance (Fire)	6,000	-	6,000
	Workers Comp Insurance	7,000	1,403	4,500
	Legal Fees (Fire)		1,257	.,500
	Med Supplies: AED machines	2,000		
	Med Supplies: AED pads/supplies	110		
	med supplies. ALD pads/supplies	110	<u> </u>	

## Muir Beach Community Services District: Budget for FY2017/2018 - Draft

	Fire Department				
July2016-Feb2017					
Fire Expense	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget	
	Med Supplies: Epi-pens	825	-		
	Med Supplies: Other	250	583		
	Med Supplies: Perishable	200	=2		
	Supplies: Other	(Mr.	=		
	Utilities: Elec (Fire)	180	=		
	Utilities: Phone, Radio (Fire)	600	1,327	2,200	
	Utilities: Propane (Fire)	-	-		
	Utilities: Refuse (Fire)		=:		
	Dedicated Expense Sub-Total:	41,907	6,033	14,000	
	Fire Operations Expense Total:	71,799	24,260	42,665	
Fire Ops Ba	lance (Prior to Unassigned Revenue):	(14,599)	(24,260)	(865)	

	Recreation Department				
			July2016-Feb2017		
Rec Revenue	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget	
Marie III and the second	Community Center Classes	1,300	15	1,200	
	Community Center Functions	1,200	1,916	1,200	
	Donations for Rec	10,000	5,000		
	Grants for Rec	-	11.50		
	Measure A Tax	33,750	34,288	34,000	
	Rentals	14,000	9,720	14,000	
	Rec Revenue incl Cap Imp Rev:	60,250	50,924		
	Deduct Cap Imp Revenue:	(43,750)	(39,288)		
	Rec Operations Revenue Total:	16,500	11,636	50,600	
Rec Expense	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget	
	General Expenses (15% Share):		978-0-91855		
	Audit	10,500	5,558		
	Bank & Credit Card Fees	32	17		
	Bookkeeping	3,150	1,651		
	Dues & Memberships	180	#1		
	Health Insurance (DM)	900	672		
	Insurance (Umbrella)	990	(579)		
	Legal Fees	600	545		
	Office & Postage	615	349		
	Other Operating (incl Minutes)	375	464		
	Payroll (DM)	10,679	7,805		
	Payroll Employer Taxes (DM)	863	482		
	Payroll Service	465	332		
	Permits & Fees	323	203		
	Supplies	41	728		
	Website	180	27		
	Gen Exp (15% Share) Sub-Total:	29,892	17,500	28,665	
	Dedicated Expenses:				
	Community Center Classes	1,000	738	600	
	Community Center Functions	7,500	4,578	6,000	
	Legal Fees (Rec)	le.			
	Other Operating (Rec)	-	56		
	Payroll (Rec)	15,200	9,792	10,000	
	Payroll Employer Taxes (Rec)	1,200	749		
	Repairs & Maintenance (Rec)	5,000	144	1,500	
	Supplies (Rec)	2,600	994		
	Utilities: Elec (Rec)	1,000	756	1,000	
	Utilities: Phone (Rec)	450	-	50	
	Utilities: Propane (Rec)	200	175	300	
	Utilities: Refuse (Rec)	800	592	800	
	(/				

## Muir Beach Community Services District: Budget for FY2017/2018 - Draft

Recreation Department					
	July2016-Feb2017				
Rec Expense	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget	
	Dedicated Expense Sub-Total:	34,950	18,574	20,250	
	Rec Operations Expense Total:	64,842	36,074	48,915	
Rec Ops Ba	lance (Prior to Unassigned Revenue):	(48,342)	(24,438)	1,685	

Water Department					
			July 2016-Feb 2017		
Water Revenue	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget	
	Water Service Revenue	77,000	61,253	77,000	
	Water Service Revenue (Misc)	-	6,980	500	
	Cap Impr Fee	50,000	25,763	50,000	
	Cap Impr (25% of Service)	19,000	15,662	20,000	
	Donations for Water	=	#3		
	Grants for Water	-	-		
	Water Revenue incl Cap Imp:	146,000	109,658	147,500	
	Move Cap Impr to Reserves:	(50,000)	(25,763)	(50,000)	
	Move 25% Service to Reserves:	(19,000)	(15,662)	(20,000)	
	Water Operations Revenue:	77,000	68,233	77,500	
Water Expense	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget	
and the state of t	General Expenses (40% Share):	1120/21 200801			
	Audit	28,000	14,822		
	Bank & Credit Card Fees	84	44		
	Bookkeeping	8,400	4,403		
	Dues & Memberships	480	=		
	Health Insurance (DM)	2,400	1,793		
	Insurance (Umbrella)	2,640	(1,545)		
	Legal Fees	1,600	1,454		
	Office & Postage	1,640	930		
	Other Operating (incl Minutes)	1,000	1,236		
	Payroll (DM)	28,478	20,814		
	Payroll Employer Taxes (DM)	2,300	1,286		
	Payroll Service	1,240	884		
	Permits & Fees	860	542		
	Supplies	110	1,940		
	Website	480	<u> </u>		
	Gen Exp (40% Share) Sub-Total:	79,712	48,606	76,440	
	Dedicated Expenses:				
	Bank & Credit Card Fees (Water)	3,400	2,408		
	Bookkeeping (Water)	3,500	2,482		
	Dues & Memberships (Water)	1,350	<del></del>		
	Health Insurance (WM)	2,500	1,794	2,500	
	Legal Fees (Water)	8,000	15,636		
	Other Operating (Water)	-	702	4,000	
	Payroll (Water)	30,000	18,914	30,000	
	Payroll Employer Taxes (Water)	2,500	1,447	2,000	
	Permits & Fees (Water)	160	1,363	8,000	
	Repairs & Maintenance (Water)	20,000	30,224	20,000	
	Supplies (Water)	-	-	2,000	
	Testing (Water)	2,300	1,572	3,000	
	Treatment (Water)	8,000	4,116	8,000	

## Muir Beach Community Services District: Budget for FY 2017/2018 - Draft

	Water Department				
			July 2016-Feb 2017		
Water Expense	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget	
	Vehicle Expense (WM)	1,900	1,200	1,800	
	Utilities: Elec (Water)	8,000	6,664	10,000	
	Utilities: Tel (WM)	875	698	800	
	Dedicated Expense Sub-Total:	92,485	89,220	92,100	
	Water Operations Expense Total:	172,197	137,826	168,540	
Water Ops Bala	ınce (Prior to Unassigned Revenue):	(95,197)	(69,593)	(91,040)	

#### **Roads Department**

Roads Revenue	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget
	Fees for Roads	-	-	
	Donations for Roads	-	-	
	Grants for Roads	-	÷	
	Roads Revenue incl Cap Imp Rev:	-	-	
	Deduct Cap Imp Revenue:	-	-	
	Roads Operations Revenue Total:	-	-	
Roads Expense	Category	FY16/17 Budget	FY16/17 Actual	FY17/18 Budget
	General Expenses (30% Share):			
	Audit	21,000	11,117	
	Bank & Credit Card Fees	63	33	
	Bookkeeping	6,300	3,302	
	Dues & Memberships	360	+	
	Health Insurance (DM)	1,800	1,345	
	Insurance (Umbrella)	1,980	(1,159)	
	Legal Fees	1,200 1,09		
	Office & Postage	1,230	698	
	Other Operating (incl Minutes)	750	927	
	Payroll (DM)	21,359	15,611	
	Payroll Employer Taxes (DM)	1,725	965	
	Payroll Service	930	663	
	Permits & Fees	645	407	
	Supplies	83	1,455	
	Website	360	-	
	Gen Exp (30% Share) Sub-Total:	59,784	36,454	57,330
	Dedicated Expenses:			
	Legal Fees (Roads)	2,500	8,525	
	Payroll (Roads)	7,200	1,103	
	Payroll Employer Taxes (Roads)	550	84	
	Repairs & Maintenance (Roads)	2,000	8,514	15,00
	Supplies (Roads)	200	15	
	<b>Dedicated Expense Sub-Total:</b>	12,450	18,241	15,000
	Roads Operations Expense Total:	72,234	54,695	
				·

(72,234)

(54,695)

(72,330)

Roads Ops Balance (Prior to Unassigned Revenue):

## **Draft Budget Fiscal Year 17/18**

**General Fund: FNB** 

#### Current Fund Reserves (as of 2/28/2017)

Restricted:

-Fire Reserves (Restricted) \$118,097 (Fire Grant and Fire Tax)

-Recreation (Restricted) \$15,714 (Measure A Reserve Fund)

Assigned:

-Operating Reserves (Assigned) \$38,086 (12.5% of Operating Expenses)

-Emergency Reserves (Assigned) \$200,000? (Any District Emergency)

-Water Capital Improvement Fee (Assigned) \$157,327 (Water system infrastructure)

Special Projects: (Assigned)

(Sunset Way Project)? (Need to start an assigned fund?)

**Unassigned:** 

General Fund (Unassigned) \$398,947 (Available)

**Total Funds:** (Restricted, Assigned, Unassigned) \$928,171 (as of 2/28/17 net AR + Undep Funds)

**General Revenue: Estimated** 

**Unassigned:** 

Property Taxes \$102,300

Excess ERAF \$60,000

Interest Income \$800

Total Unassigned Revenue: \$163,000

### **General Expense: Estimated**

**Total General Expenses:** 

Audit (14/15 & 15/16)	\$14,000	
Bank & Credit Card Fees	3,700	
Bookkeeping	25,000	
Dues & Memberships	400	
Health Insurance (DM)	11,000	
Insurance (Umbrella)	7,000	
Insurance -Worker's Comp (Staff)	1,500	
Payroll (DM)	72,000	
Payroll Employer Taxes (DM)	6,000	
Payroll Wages (Staff & Compromise)	16,000	(Staff-\$10,000/Com \$6,000)
Payroll Service (Paychex)	3,100	
Legal Fees	2,000	
Office & Postage	2,000	
Other Operating (incl Minutes)	3,000	
Permits & Fees	4,000	(County voting, CSD, LAFCO, etc.)
Repairs & Maintenance (non-water)	16,000	
Chipper Program (Tree)	400	
Supplies (non-water)	4,000	
Electricity		
Propane		
Telephone	1,300	
Refuse Service		
Website	<u>1,200</u>	

Note: Apportionment of General Expenses shared by percentage to each department:

General=20%, Water=40%, Fire=10%, Recreation=10%, Roads=10-20% (management premium)

\$191,100

## Fire: Estimated Operating Revenues and Expenses

**Total Fire Reserves Available:** 

Fire Reserves (as of 2/28/17)	\$118,097	
Fire Revenues: (Restricted)		
Fire Tax	\$33,400	( 157 parcels x \$213)
Fire Grant	8,400	(West Marin Fire Grant)
Total Fire Revenue:	\$41,800	
Fire Expenses: (Dedicated)		
Emergency Preparedness		?
Turnouts		?
Firefighting Equipment		?
Training		?
Emergency Medical Supplies		?
Fire Truck Repair & Maintenance		?
Phone, Radio Link for Bolinas		2,200
PG&E		1,300
Worker's Comp Insurance		4,500
VFIS Insurance		6,000
Total Dedicated Expenses:	9	\$14,000
General Fund Exp allocation (10%)		19,100
Total Fire Expenses:		\$33,100
Net of Operations:		\$8,700
Fire Reserves (2/28/17)	3	\$118,097 (may change by 6/30/17)

**\$126,797** (available for Cap / Exp)

#### Recreation: Estimated Operations Revenue & Expense

Measure A (Dedicated) as of 2/28/17 \$15,714 (available for projects)

**Recreation Revenue:** 

Measure A (Restricted) \$34,000

Recreational Activities (Assigned?) 2,200

CC Rentals (Assigned?) 14,400

Total Recreation Revenues: \$50,600

Recreation Expenses (Dedicated):

Community Center Classes \$600

Community center functions 6,000

Payroll (staff) 10,000

PG&E 1,000

Telephone 50

Propane 300

Refuse Service 800

Trails 1,500

Total Dedicated expenses: \$20,250

General Fund Expense (10%) 19,110

Total Recreation Expense: \$39,360

Recreation Net Earnings: \$11,240

**Grants:** 

Measure A (balance) 2/28/17 \$15,714

Capital Improvement Project Funds: \$26,954 (available for CC projects)

1) Community Center Skylights?

2) CC Propane tank, backup generator, propane stove: \$20,300

3) Community Center Seismic Retrofitting?

#### Water Revenue: Estimated

Water Service Revenues \$77,000

Connection Fees - 0 -

Misc. Water Revenues \_\_\_\_\_\_500

Total Combined Water Revenues: \$77,500

Water Expenses (Dedicated):

Water Expenses & Repairs \$20,000

Water Testing 3,000

Water Treatment 8,000

PG&E 10,000

Telephone 800

Health Insurance (WM) 2,500

Payroll Employer Taxes (WM) 2,000

Payroll Wages (WM) 30,000 (may be reclassified – monitoring?)

Vehicle Expense (WM) 1,800

Water Supplies & monitoring 6,000 (Stream flow monitoring)

Total Dedicated Water Expenses: \$92,100

General Fund Expense (40%) 76,440

Total Water Operations Expenses: \$168,540

Loss from Water Operations: (\$91,040)

Water Capital Expenditure Funds (Assigned) \$157,327 (7/1/2017)

Water capital Improvement Revs (Assigned) 50,000

25% Allocation of Water Revenues (Assigned) 20,000

Total Water Capital Improvement Fund \$227,327 (7/1/18 available for water projects)

#### **Roads: Operations Expense**

Revenues - None

Allocation of General Expenses makes no sense when there is no revenue. Unassigned General Funds (Property taxes/ERAF/Interest Income) is the same as funds available to Roads.

Current Funds Available: General funds (Unassigned) \$398,947

Roads Expenses: Budget for 10%-20% management costs for any potential outside funding/grants/loans on a sliding scale as needed.

#### **Sunset Way Project Expenses:**

ILS Design modification proposal: \$18,900 + \$5,400 (to finalize for bid submittal)

Estimated Net Position Unassigned General fund end of Fiscal Year 17/18:

General unassigned fund will decrease by (\$5,680) without any increases in revenues or unforeseen expenses.

#### Unassigned:

General Fund (Unassigned)	\$398,947	(Available 2/28/17)
Add back: Dept Alloc%	38,200	
Minus: General net of Alloc%	(28,100)	
Minus: Water net of Alloc%	(14,600)	
Unassigned Net Position:	(\$5,680)	(decrease in net position)
General Fund (Unassigned)	\$388,767	(Available 6/30/18)

#### **General Revenue: Estimated**

Unassigned:

Property Taxes \$102,300

Excess ERAF \$60,000

Interest Income \$800

Total Unassigned Revenue: \$163,000

**Recreation Revenue:** 

Measure A (Restricted) \$34,000

Recreational Activities (Assigned?) 2,200

CC Rentals (Assigned?) 14,400

Total Recreation Revenues: \$50,600

Water Revenue: Estimated

Water Service Revenues \$77,000

Connection Fees - 0 -

Misc. Water Revenues 500

Water capital Improvement Revs (Ass) 50,000

25% Allocation of Water Revenues (Ass) 20,000

Total Combined Water & WCI Reserves \$147,500

Fire Revenues: (Restricted)

Fire Tax \$33,400

Fire Grant 8,400

Total Fire Revenue: \$41,800

Total Department Revenues: \$402,900

Total General & Dedicated Depart Expenses: (317,450)

Total Net Income: \$85,450

Total Restricted Reserves Balances: (91,130)

General Unassigned Funds Net Loss: (\$5,680)

#### **MBCSD Net Position analysis:**

Muir Beach CSD needs to generate more Unassigned revenues.

The possibility of considering a Capital Improvement Fee that is not restricted to Water only might be considered.

Water Operations are not covering operational cost even before dedicated general management costs are allocated.

I would highly recommend the board review various opportunities to increase net cash flows into unrestricted and unassigned fund accounts. Among these may be:

Water operation fees including water rates and connection fees should be evaluated.

Water rates have not gone up since 2005 and yet we have added silica to water treatment in 2006, have had several wages increases especially between 2012 - 2015, cost of electricity has increased, and the cost of contractor repairs is higher, and yet water revenues remain flat.

Our connection fee is quite low considering other districts. For example: In Stinson Beach a new water connection fee is \$17,500, Muir Beach is \$6,500.

Community Center Rentals could perhaps increase revenue by looking for ways to enhance the facility to increase current fees without having to increase the number of rentals.

Muir Beach is a fairly lean operation so places to find savings would be minimal - but it's always good to stay aware of increasing costs going forward.

## Strategic Planning - Capital Projects by Department

Category	FY14/15	FY15/16	FY16/17	FY17/18	Notes:
Fire Department Projects:					
Firehouse	500		15,000		Pending MBVFA grant
Hydrants for Sunset		6,152			
Disaster Prep: Tents, etc			13,590		County grant paid \$13k in FY15/16
Storage Container					
Radio Link Storage Shed		W	500		
Total:	500	6,152	29,090		
Recreation Dept Projects:					
CC: ADA Accessibility Upgrades			4,000		Received - County Grant \$5,000
CC: Bathrm Flrs, Cab, Lighting					
CC: Deck Enclosure Curtains			500		
CC: Deck Railing Glass			10,000		Pending grant from Quilters
CC: Deck Skylight Repairs			8,000		
CC: Elec Improvements			1,000		
CC: Ext Siding					
CC: Flooring			20,000		
CC: Framing & Seismic Check					
CC: Heating					
CC: Insulation					
CC: Interior Painting			1,000		Materials only
CC: Kids Room Remodel			1,000		
CC: Landscaping at Front	10 1000				
CC: Landscaping at Rear			2,500		Remaining funds previously donated
CC: Parking/Edge of Road					
CC: Playground	107,865	761			
CC: Propane Fireplace/Stove					
CC: Propane Generator					
CC: Propane Tank Issues			2,000		
CC: Relocate Garbage Shed					
CC: Replace Door w/Window			5,000		
CC: Shelving					
CC: Skylights (3)					
CC: Stonework at Ramps		32,093	7,600		Paid to date; FY15/16 grant compl.
CC: Storage Shed Door Lock			100		
CC: Topo Survey at CC					
CC: Upstairs Bthrm Remodel			1,000		Materials only
CC: Upstairs Deck Issues			7,500		Pending County grant
CC: Upstairs Flooring			3,000	21/2/1/2019	
CC: Upstairs Heating			500		Materials only
CC: Upstairs Kitchen Remodel			1,000		Materials only
CC: Windows Double Glazing					

## Strategic Planning - Capital Projects by Department

Category	FY14/15	FY15/16	FY16/17	FY17/18	Notes:
Trail Improvements			15,000	1,500	Dedicated Annual Budget
Total:	107,865	32,854	90,700		-
Roads Department Projects:		and the same of th			
Charlotte's Way Re-graveling					
Cove Lane Culvert Repair				15 1/07 1	Possible CalOES Grant
Resurfacing			11,000	11,000	Fund for interim road repairs
Shed Roof for Chipper					
Signs			1,500	and the same	
Sunset Way Evaluation			2,500		
Sunset Way Project Plans				18,900	ILS Plan Revision
sunset Way Project Finalize	44,051	3,101		5,400	ILS Finalize - November Bid
Sunset/Ahab Stairway	28,130			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Trailwork					8
Total:	72,181	3,101	15,000		
Water Department Projects:					
Cove Lane Eng Dwg Review		1,778		e de la Brategia	
Equip & Controls	2,046		34,000		
Gate at Pumphouse	234	494			
Grid Connect		300			
Lower Water Tank Liner					
Lower Water Tank Roof			4,500		
Pacific Way Bridge Waterline	500				Possible Cal OES Grant
Redwood Creek Monitoring				4,000	
Sunset Way Evaluation			2,500		
Sunset Way Waterline	42,637	1,508			
Upper Tank Improvements	600				
Water Tanks Air Circulator		1,224			
Water Meter Replacements			40,000		Pilot Project - possible grant funding
Waterline Re-route FVR					Possible Cal OES Grant
Total:	46,017	5,304	81,000		
Total of All Projects:	226,563	47,411	215,790		
Funding by Grants, Gifts, Etc.:			(99,600)		Assuming approval & receipt.
Adjusted Cost of Projects:			116,190		Deduction from Fund Balance.

#### **Capital Projects Notes:**